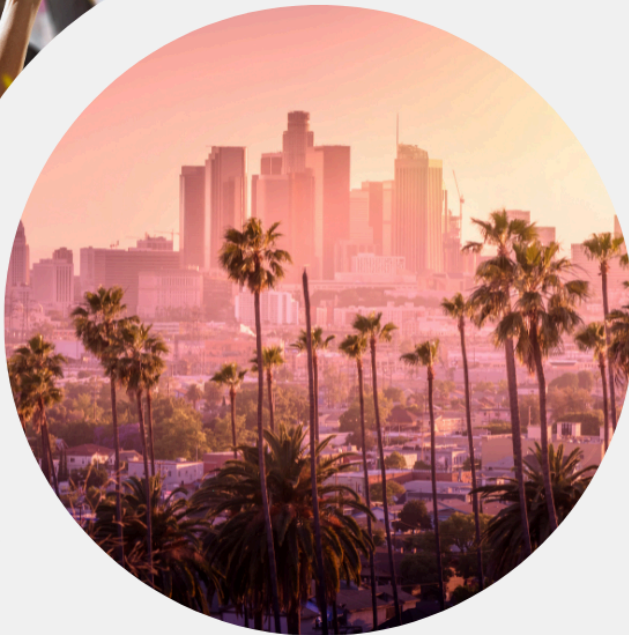


INTEGRATED PREPAREDNESS PLAN (IPP) 2024-2026



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Introduction

The City of Los Angeles prioritizes comprehensive emergency preparedness, leading to the development of the Integrated Preparedness Plan (IPP). Formerly known as the Multi-Year Training and Exercise Plan (MYTEP), the IPP is a dynamic three-year strategy aimed at effectively managing risks and challenges posed by emergencies and disasters. This plan revolves around testing four Core Capabilities annually, adapting to emerging hazards and evolving city needs.

Methodology

The IPP's development involved a multi-phase approach, engaging key stakeholders and experts. Internal meetings within the Emergency Management Department determined:

- Emergency plans for and annexes to the Emergency Operations Plan that either were recently updated and needed to be tested, or might require updates
- Developing a timeline to update those plans and test them in synchronization with the defined Core Capabilities

Yearly Integrated Preparedness Planning Workshops (IPPW), as facilitated by the EMD-led Operations and Training Taskforce, gathered feedback on:

- Defining focus areas within each Core Capability being tested on a yearly basis
- Any equipment needs that might be associated with the Core Capabilities or specific hazard response

A matrix was created to facilitate implementation, outlining Core Capabilities and hazard focus by year, aligning with the POETE cycle.

Core Capabilities and Focus Areas

The IPP identifies four Core Capabilities annually, each with a specific focus area. Tailored to Los Angeles' hazard profile, lessons from past events, and stakeholder input, these focus areas ensure targeted preparedness. For example, the Core Capability of Operations Coordination for 2024 focuses on Damage and Safety

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Assessment. The plan overlaps years, preparing, testing, and implementing improvements.

Progressive Exercise Series

As part of the IPP, a structured schedule of seminars and exercises enhances preparedness, builds capacity, and improves response and recovery capabilities. This includes hazard-focused seminars, Response and Recovery Core Capability seminars, and a Tabletop Exercise. The Recovery Tabletop Exercise follows the Functional Exercise, providing a practical simulation for stakeholders to evaluate strategies, identify strengths and weaknesses, and refine plans. Seminars foster knowledge sharing and collaboration, while Functional Exercises test operational readiness in a simulated real-world setting. Together, these activities create a dynamic and iterative approach to preparedness, ensuring the city's ability to respond to and recover from emergencies and disasters effectively.

Table 1: 2024 Preparedness Priorities

2024 Preparedness Priorities			
<p><u>Mass Care Services</u> <i>Mission Area: Response</i> <i>Focus Area: Mass Feeding/Hydration for disaster survivors</i></p> <ul style="list-style-type: none"> • THIRA/SPR (2023) indicates Feeding/Hydration under Functional Area, with capability targets 	<p><u>Economic Recovery</u> <i>Mission Area: Recovery</i> <i>Focus Area: Individual Assistance</i></p> <ul style="list-style-type: none"> • THIRA/SPR (2023) identifies Reopening Businesses as a Functional Area, with capability targets 	<p><u>Situational Assessment</u> <i>Mission Area: Response</i> <i>Focus Area: Creating Common Operating Picture</i></p> <ul style="list-style-type: none"> • THIRA/SPR (2023) identifies delivering Situation Reports and Stakeholder Engagement as Functional Areas, with capability targets 	<p><u>Operational Coordination</u> <i>Mission Area: Response</i> <i>Focus Area: Damage/Safety Assessment</i></p> <ul style="list-style-type: none"> • THIRA/SPR (2023) identifies Command, Control, Coordination; NIMS/ICS Compliance; Stakeholder Engagement as Functional Areas
<p>Hazard: <i>Adverse Weather Event (emphasis on Atmospheric Rivers)</i></p> <ul style="list-style-type: none"> • LHMP (2024) identifies following weather related hazards in Los Angeles Hazard Profile: <ul style="list-style-type: none"> ○ Extreme Cold or Freeze, Extreme Heat, Flood, Landslide, Severe Wind and Storm • LHMP (2024) identifies previous Federal Disaster Declarations: <ul style="list-style-type: none"> ○ 2024 February Storms (2/19/24) ○ Hurricane Hilary (11/21/23) ○ Severe Winter Storms, Flooding, Landslide and Mudslide (4/3/23) ○ Severe Winter Storms, Flooding, Landslide and Mudslide (3/10/23) ○ Severe Winter Storms, Flooding, Landslide and Mudslide (1/14/23) 		<p>Plans: <i>City of Los Angeles Adverse Weather Annex</i></p> <ul style="list-style-type: none"> • Last update July 2020 <p><i>Mass Care Feeding Appendix</i></p> <ul style="list-style-type: none"> • Last update August 2020 <p><i>Recovery Annex</i></p> <ul style="list-style-type: none"> • Last update August 2020 	

Table 2: 2024 Schedule

2024	Activity	Mass Care Services	Economic Recovery	Situational Assessment	Operational Coordination
January	Planning				
	Organizing			City of LA Cyber Intrusion Council EOB Working Group	Operations and Training Task Force
	Equipping				
	Training			G-235 Emergency Planning (Cal OES)	Spectator Sports Safety and Security (TEEX) G-358 Evacuation and Re-Entry (Cal OES)
	Exercises				EOC Functional Exercise 2023-2024
February	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training		G-205 Recovery from Disasters: Local Community Role (Cal OES)	Media Relations (Cal OES) Sport/Special Event Risk Mgmt (TEEX) G-235 Emergency Planning (Cal OES) Public Information Officer (Cal OES) Veoci Basics (City of LA)	Sport/Special Event Evacuation (TEEX) EOC Basics (City of LA) E1163 Preliminary Damage Assessment (EMI)
	Exercises				Natural and Cultural Resources Recovery Tabletop Exercise
March	Planning				
	Organizing			EOB Working Group	
	Equipping				
	Training		MGT-483 Crisis Leadership: Accelerating Economic Recovery (LA County) AWR-414V, MGT-485 Creating Economic Resilience (LA County)		MGT-404 Sport/Special Event Incident Management (TEEX) Hazard Webinar - Adverse Weather (City of LA)
	Exercises				

2024	Activity	Mass Care Services	Economic Recovery	Situational Assessment	Operational Coordination
April	Planning				
	Organizing			EOB Working Group	IPP Workshop Operations and Training Task Force
	Equipping				
	Training				
	Exercises				
May	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training			MGT-466 Sport/Special Event Risk Management (TEEX) MGT-467 Sport/Special Event Public Information/Notification (TEEX) Veoci Basics (City of LA)	EOC Basics (City of LA) Safety Assessment Webinar (City of LA)
	Exercises			NWS Hurricane Preparedness TTX	
June	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training		MGT-481 Disaster Recovery: Public Assistance (TEEX) MGT-482 Disaster Recovery: Public Assistance (TEEX)		
	Exercises				

2024	Activity	Mass Care Services	Economic Recovery	Situational Assessment	Operational Coordination
July	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training	Mass Feeding Webinar (City of LA)			Adverse Weather Seminar
	Exercises				
August	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training			Veoci Basics (City of LA)	EOC Basics (City of LA)
	Exercises				
Sept	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training	Mass Care Services Seminar	Economic Recovery Webinar (City of LA)		
	Exercises				

2024	Activity	Mass Care Services	Economic Recovery	Situational Assessment	Operational Coordination
October	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training		Economic Recovery Seminar		
	Exercises				
November	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training			Veoci Basics (City of LA)	EOC Basics (City of LA)
	Exercises				2024-2025 EOC Functional Exercise
December	Planning				
	Organizing			EOB Working Group	Operations and Training Task Force
	Equipping				
	Training				
	Exercises		Economic Recovery Tabletop Exercise		

Table 3: 2025 Preparedness Priorities

2025 Preparedness Priorities			
<p><u>Logistics and Supply Chain Management</u> Mission Area: Response <u>Focus Area:</u> <u>Mobilizing and distributing food and water to impacted residents. (C-POD)</u></p> <ul style="list-style-type: none"> THIRA/SPR (2023) indicated there is a need to strengthen partnerships with local retailers 	<p><u>Infrastructure Systems</u> Mission Area: Recovery <u>Focus Area:</u> <u>Restoring electricity to impacted residents</u></p> <ul style="list-style-type: none"> THIRA/SPR (2023) indicates there is a gap in staffing, limiting restoration of service following an incident THIRA/SPR indicates there is a gap in advanced planning with major tele-utility providers 	<p><u>Situational Assessment</u> Mission Area: Response <u>Focus Area:</u> <u>Providing situational awareness to the public (GIS)</u></p> <ul style="list-style-type: none"> THIRA/SPR (2023) identifies Situational Assessment delivering Situation Reports and Stakeholder Engagement as Functional Areas 	<p><u>Operational Coordination</u> Mission Area: Response <u>Focus Area:</u> <u>Mutual Aid for Utilities</u></p> <ul style="list-style-type: none"> THIRA/SPR (2023) identifies Command, Control, Coordination; NIMS/ICS Compliance; Stakeholder Engagement as Functional Areas
<p>Hazard: Cyber Attack</p> <ul style="list-style-type: none"> Identified in THIRA 2023 LHMP (2024) identifies Cyber Attacks and Cyber Terrorism (Organizational, Undermining, Disruptive) in Los Angeles Hazard Profile LHMP (2024) identifies past events: <ul style="list-style-type: none"> Ransomware attack on HACLA (December 2022) Ransomware attack on LAUSD (September 2022) Global Cyber Attack on LA County and POLA (June 2017) 		<p>Plans:</p> <p>County of Los Angeles Cybersecurity Plan</p> <ul style="list-style-type: none"> Currently in development <p>Logistics Distribution Management Appendix</p> <ul style="list-style-type: none"> Last Update July 2018 <p>RCPGP Supply Chain Resiliency Plan</p> <ul style="list-style-type: none"> Currently in development 	

Table 4: 2025 Schedule

2025	Activity	Logistics/Supply Chain Management	Infrastructure Systems	Situational Assessment	Operational Coordination
January	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
February	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
March	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				

2025	Activity	Logistics/Supply Chain Management	Infrastructure Systems	Situational Assessment	Operational Coordination
April	Planning				
	Organizing				IPP Workshop
	Equipping				
	Training				
	Exercises				
May	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
June	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				

2025	Activity	Logistics/Supply Chain Management	Infrastructure Systems	Situational Assessment	Operational Coordination
July	Planning				
	Organizing				
	Equipping				
	Training				Cyber Attack Seminar
	Exercises				
August	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
September	Planning				
	Organizing				
	Equipping				
	Training	Logistics/Supply Chain Management Seminar			
	Exercises				

2025	Activity	Logistics/Supply Chain Management	Infrastructure Systems	Situational Assessment	Operational Coordination
October	Planning				
	Organizing				
	Equipping				
	Training		Infrastructure Systems Recovery Seminar		
	Exercises				
November	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				2025-2026 EOC Functional Exercise
December	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises		Infrastructure Systems Recovery Tabletop Exercise		

Table 5: 2026 Preparedness Priorities

2026 Preparedness Priorities			
<p><u>Public Information and Warning</u></p> <p><i>Mission Area: Response</i></p> <p><i>Focus Area: Establishing a JIC</i></p> <ul style="list-style-type: none"> THIRA/SPR (2023) identifies Functional Areas: delivering actionable guidance, alerts and warnings, Culturally and Linguistically appropriate messages, inclusiveness 	<p><u>Health and Social Services</u></p> <p><i>Mission Area: Recovery</i></p> <p><i>Focus Area:</i></p> <ul style="list-style-type: none"> THIRA/SPR (2023) identifies Functional Areas: Healthcare Facilities and Coalitions; Social Services 	<p><u>Situational Assessment</u></p> <p><i>Mission Area: Response</i></p> <p><i>Focus Area: Interagency Sharing of Situational Awareness</i></p> <ul style="list-style-type: none"> THIRA/SPR (2023) identifies Situational Assessment delivering Situation Reports and Stakeholder Engagement as Functional Areas 	<p><u>Operational Coordination</u></p> <p><i>Mission Area: Response</i></p> <p><i>Focus Area: Law Enforcement Mutual Aid</i></p> <ul style="list-style-type: none"> THIRA/SPR (2023) identifies Command, Control, Coordination; NIMS/ICS Compliance; Stakeholder Engagement as Functional Areas
<p>Hazard:</p> <p><i>Civil Unrest</i></p> <ul style="list-style-type: none"> LHMP (2024) identifies Civil Unrest in Hazard Profile, with the entire populating being vulnerable LHMP (2024) identifies past events: <ul style="list-style-type: none"> Tyre Nichols Protests (January 2023) Dobbs v. Jackson Supreme Court Decision Protest (June 2022) George Floyd Riots (May-June 2020) 		<p>Plans:</p> <p><i>EOP Base Plan</i></p> <ul style="list-style-type: none"> Last updated December 2019 <p><i>Civil Unrest Annex</i></p> <ul style="list-style-type: none"> Last updated October 2019 <p><i>Public Information Annex</i></p> <ul style="list-style-type: none"> Last updated April 2018 <p><i>Emergency Alert and Warning Annex</i></p> <ul style="list-style-type: none"> Last updated January 2020 <p><i>Recovery Annex</i></p> <ul style="list-style-type: none"> Last updated November 2020 	

Table 6: 2026 Schedule

2026	Activity	Public Information and Warning	Health and Social Services	Situational Assessment	Operational Coordination
January	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
February	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
March	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				

2026	Activity	Public Information and Warning	Health and Social Services	Situational Assessment	Operational Coordination
April	Planning				
	Organizing				IPP Workshop
	Equipping				
	Training				
	Exercises				
May	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
June	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				

2026	Activity	Public Information and Warning	Health and Social Services	Situational Assessment	Operational Coordination
July	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
August	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
September	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				

2026	Activity	Public Information and Warning	Health and Social Services	Situational Assessment	Operational Coordination
October	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
November	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				
December	Planning				
	Organizing				
	Equipping				
	Training				
	Exercises				

Appendix A: Previous Exercises

Year	Scenario	Core Capabilities (Operational Coordination / Situational Assessment every year)	Focus Areas
2023	<ul style="list-style-type: none"> • Earthquake that leads to a dam crisis 	<ul style="list-style-type: none"> • Fatality Management (Response) • Natural/Cultural Resources (Recovery) 	<ul style="list-style-type: none"> • Redundant Communication Systems • Maintaining communication with a focus on the next operational period • Family Assistance Centers • Cultural Heritage Sites
2022	Complex Coordinated Terrorist Attack	<ul style="list-style-type: none"> • Logistics and Supply Chain Management (Response) • Health and Social Services (Recovery) 	
2021	Brushfire	<ul style="list-style-type: none"> • Housing (Recovery) • Mass Care Services (Response) 	
2020	Earthquake	<ul style="list-style-type: none"> • Health and Social Services (Recovery) • Public Information and Warning 	
2019	<ul style="list-style-type: none"> • Public Health/Pandemic and Emerging Infectious Disease 	<ul style="list-style-type: none"> • Logistics & Supply Chain Management • Public Health, Healthcare, and Emergency Medical Services 	

	<ul style="list-style-type: none"> • Radiological, Hazmat 		
2018	<ul style="list-style-type: none"> • Terrorism, Critical Infrastructure Disruption/Outage, Cybersecurity 	<ul style="list-style-type: none"> • Public Information and Warning • Infrastructure Systems 	
2017	<ul style="list-style-type: none"> • Earthquake, Transportation Disruption, Brushfire 	<ul style="list-style-type: none"> • Mass Care Services • Operational Communications • Critical Transportation 	